## King III Requirements for IT Governance mapped to the Calder-Moir Framework

(This mapping should be read in conjunction with the Calder-Moir IT Governance White Paper

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## The six hexagons of the Calder-Moir Framework are:

| RCC<br>ITS<br>C<br>ITBS<br>O<br>BS | Risk, Conformance, & Compliance<br>IT Strategy<br>Change<br>Information Technology Balance Sheet<br>Operations<br>Business Strategy  |             |        |
|------------------------------------|--|-------------|--------|
|                                    | King III IT Governance Requirements  | C-M Hexagon | 1 or 2 |
| 5.1.1                              | The board should assume the responsibility for the governance of IT and place it on the board agenda.  | RCC         | 1      |
| 5.1.2                              | The board should ensure that an IT charter and policies are established and implemented.   | RCC         | 1      |
| 5.1.3                              | The board should ensure promotion of an ethical IT governance culture and awareness and of a common IT language.   | RCC         | 1      |
| 5.1.4                              | The board should ensure that an IT internal control framework is adopted and implemented.  | RCC         | 1, 2   |
| 5.1.5                              | The board should receive independent assurance on the effectiveness of the IT internal controls.   | RCC         | 1      |
| 5.2.1                              | The board should ensure that the IT strategy is integrated with the company's strategic and business processes.  | BS, ITS     | 1      |
| 5.2.2                              | The board should ensure that there is a process in<br>place to identity and exploit opportunities to improve<br>the performance and sustainability of the company<br>through the use of IT | BS, ITS     | 1      |
| 5.3.1                              | Management should be responsible for the implementation of the structures, processes and mechanisms for the IT governance framework.   | RCC         | 1, 2   |
| 5.3.2                              | The board may appoint an IT steering committee of similar function to assist with its governance of IT.  | RCC         | 1, 2   |
| 5.3.3                              | The CEO should appoint a Chief Information Officer responsible for the management of IT.   | RCC         | 1, 2   |

| 5.3.4 | The CIO should be a suitably qualified and<br>experienced person who should have access and<br>interact regularly on strategic IT matters with the<br>board and/or appropriate board committee and<br>executive management | RCC | 1, 2 |
|-------|--|-----|------|
| 5.4.1 | The board should oversee the value delivery of IT and monitor the return on investment from significant IT projects.   | с   | 1, 2 |
| 5.4.2 | The board should ensure that intellectual property contained in information systems are protected.   | 0   | 1, 2 |
| 5.4.3 | The board should obtain independent assurance on the IT governance and controls supporting outsourced IT services.   | 0   | 1, 2 |
| 5.5.1 | Management should regularly demonstrate to the<br>board that the company has adequate business<br>resilience arrangements in place for disaster<br>recovery.   | Ο   | 1, 2 |
| 5.5.2 | The board should ensure that the company complies<br>with IT laws and that IT related rules, codes and<br>standards are considered.  | RCC | 1, 2 |
| 5.6.1 | The board should ensure that there are systems in place for the management of information which should include information security, information management and information privacy.                                       | 0   | 1, 2 |
| 5.6.2 | The board should ensure that all personal information is treated by the company as an important business asset and is identified.  | 0   | 1, 2 |
| 5.6.3 | The board should ensure that an Information Security<br>Management System is developed and implemented.  | 0   | 1, 2 |
| 5.6.4 | The board should approve the information security strategy and delegate and empower management to implement the strategy.  | ITS | 1    |
| 5.7.1 | The risk committee should ensure that IT risks are adequately addressed.   | RCC | 1, 2 |
| 5.7.2 | The risk committee should obtain appropriate assurance that controls are in place and effective in addressing IT risks.  | RCC | 1, 2 |
| 5.7.3 | The audit committee should consider IT as it relates to financial reporting and the going concern of the company.  | RCC | 1, 2 |
| 5.7.4 | The audit committee should consider the use of technology to improve audit coverage and efficiency.  | RCC | 1, 2 |

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